# **Clark County School District**

## Ferron, William E. ES

## 2025-2026 School Improvement Plan

Title I



## **Mission Statement**

The mission at William E. Ferron Elementary School is to establish meaningful relationships with each student and to discover his/her true potential so that every student is successful in future academic and social endeavors.

## Vision

#### Students

The students are accepting of each other and their differences and in turn serve as positive role models. Every student is expected to exhibit excellent conduct, character, and academic abilities.

#### Staff

The staff is committed to supporting and empowering each other in the areas of planning and instruction. We celebrate the diversity of our individual skills and abilities and honor what each brings to the table.

#### **Curriculum/Instruction**

William E. Ferron Elementary provides students with a focused curriculum based on balance and diversity. Instruction is cooperative and interactive with original and creative student selected projects that enable all students to be successful.

#### **School Climate**

William E. Ferron Elementary promotes a community that is safe, orderly, inviting, and supportive which is conducive to the learning and teaching process. We aim to accomplish this while maintaining a sense of fun.

## **Demographics & Performance Information**

### Nevada Report Card

In compliance with federal and state law, Nevada's K-12 Accountability Portal provides detailed information about each school's student and staff demographics and school performance rating, a star-rating system based on the Nevada School Performance Framework (NSPF). You can find our School Rating Report at <a href="https://nevadareportcard.nv.gov/DI/nv/clark/william">https://nevadareportcard.nv.gov/DI/nv/clark/william</a> e. ferron elementary school/nspf/

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## **Comprehensive Needs Assessment**

### **Student Success**

#### **Student Success Areas of Strength**

From MAP - Students at or above the 61st achievement percentile increased from 26 percent to 28 percent from Spring of 2023-2024 to Spring of 2024-2025 school year. Additionally, students achieving at or below the 40th percentile decreased from 56 percent to 47 percent.

From WIDA - From Spring of 2024 to Spring of 2025 data improved for EL students in all grade levels. (1st Grade - increased by 1.3; 2nd Grade - increased by 0.6; 3rd grade - increased by 0.5; 4th grade - increased by 0.2)

#### **Student Success Areas for Growth**

Staff will continue to monitor student progress through common curriculum tracking data and implement targeted interventions as needed. Emphasis will be placed on delivering high-quality Tier 1 instruction, strengthening vertical alignment across grade levels, expanding opportunities for independent reading, and providing targeted, research-based small group instruction.

Staff will implement FLS and Summit K12 Tier II supports. Administration will monitor the implementation of these Tier II supports.

#### **Student Success Equity Resource Supports**

Student Group	Challenge	Solution
English Learners	Parents do not speak or read English and exhibit difficulty with assisting in practicing skills along with communicating with teachers.	After School Tutoring; Exact Path; Newcomer Curriculum; FastBridge.
Foster/Homeless	Students have a lack of resources in their homes.	Provide Chromebook for use at residence.
Free and Reduced Lunch	Students may have a lack of resources in their homes.	Provide access to school supplies and/or technology as needed. Reassessing students on progress monitoring assessments; remediation/reteaching.
Migrant/Title1-C Eligible	N/A	N/A

Student Group	Challenge	Solution
Racial/Ethnic Minorities	There is an inequity in language resources in homes.	During PLCs, teachers will identify gaps and group students for additional intervention.
Students with IEPs	Students have struggles with learning and ability to complete grade level assignments.	During PLCs, teachers will discuss reading IEP goals and group students for additional intervention.

### **Problem Statements Identifying Student Success Needs**

**Problem Statement 1 (Prioritized):** Overall reading proficiency is low with 40-50% of students achieving at or below the 40th percentile in grades K-5. There is a 14 percentage-point gap in achievement between 1st and 5th grades for students achieving at or above the 61st percentile. Additionally, there is an average achievement disparity of approximately 15 points between Caucasian students and their Hispanic and African-American peers.

Critical Root Cause: The root cause is inconsistency in effective Tier 1 instruction, particularly in embedding independent reading and introducing key concepts before reinforcing them through whole-group and independent text reading. To address student skill deficits, evidence-based Tier 2 and Tier 3 interventions must continue with consistent progress monitoring. At the same time, the school must prioritize strengthening Tier 1 instructional practices to ensure long-term improvement.

**Problem Statement 2 (Prioritized):** As evidenced by Spring 2025 and Fall 2025 MAP data, the problem is ELs are performing significantly below the general education population at Ferron.

#### **Critical Root Cause:**

The low performance of English Learners in language proficiency and content achievement stems from a need for stronger English language skills and content-specific vocabulary development, both of which fall within the school's sphere of influence.

## **Adult Learning Culture**

#### **Adult Learning Culture Areas of Strength**

Written discourse was seen during writing, reading, and math blocks. Written discourse was not seen during math blocks as frequently as desired. Some professional development regarding embedding writing in all content areas was provided by CCSD. 40% of teachers were implementing written discourse throughout content areas including science, social studies, and math.

#### **Adult Learning Culture Areas for Growth**

During the 24-25 school year, as measured by classroom observation and walkthrough data, 60% of teachers were not implementing the use of written discourse in all content areas (i.e. Science, Social Studies). Written discourse was not seen during math blocks as frequently as desired.

Teachers need support planning lessons to embed writing across all content areas. Teachers need additional support/PD in using Writable for online written responses.

#### **Adult Learning Culture Equity Resource Supports**

Student Group	Challenge	Solution
English Learners	Teachers need support with language supports to assist students in gaining skills in writing instruction.	Provide students with graphic organizers, writing prompts, and vocabulary lists.
Foster/Homeless	Attending school on a regular basis is a challenge.	Counselor and Safe School Professional will provide additional wraparound supports, along with check-in/check-out time.
Free and Reduced Lunch	Students need extra support they may not receive at home.	Title I funds provide intervention and after-school clubs.
Migrant/Title1-C Eligible	n/a	n/a
Racial/Ethnic Minorities	Training for all staff on culturally responsive writing prompts.	As part of the ULD, teachers will use culturally responsive writing prompts.

Student Group	Challenge	Solution
Students with IEPs	Students struggle with grade level requirements.	Teacher awareness of IEP accommodations and modifications.

### **Problem Statements Identifying Adult Learning Culture Needs**

**Problem Statement 1 (Prioritized):** As measured by classroom observation and walkthrough data, 60% of teachers were not implementing the use of written discourse in all content areas.

Critical Root Cause: There is a lack of targeted planning of consistent opportunities for students to use written discourse throughout all content areas.

### **Connectedness**

#### **Connectedness Areas of Strength**

Major behaviors reduced from 86 in the 2023-2024 school year to 78 in 2024-2025 school year. Restorative Justice Circles and daily point sheets have been successful. Use of cool-down kits in classrooms has been successful. Cohesive SEL curriculum, delivered by the school counselor, has given students a common language for solving problems and seeking help.

#### **Connectedness Areas for Growth**

Continuation of Restorative Justice Circle. Beginning of the year and mid-year behavior assembly implementation. Coordination between administration and counselor for small group conflict resolution.

#### **Connectedness Equity Resource Supports**

Student Group	Challenge	Solution
English Learners	Lack of understanding social norms.	Provide students with bilingual vocabulary lists around SEL
Foster/Homeless	Housing insecurity	Counselor and Safe School Professional will provide additional wraparound supports, along with check-in/check-out time
Free and Reduced Lunch	Lack of resources in homes	analyze behavior data to determine disproportionate behavior events/resolutions
Migrant/Title1-C Eligible	n/a	n/a
Racial/Ethnic Minorities	Lack of cultural understanding and training with staff	MTSS team will analyze behavior data to determine disproportionate behavior events/resolutions and share with staff

Student Group	Challenge	Solution
Students with IEPs	Lack of behavior strategies and/or training on behavior strategies	teacher awareness of behavior plans

### **Problem Statements Identifying Connectedness Needs**

**Problem Statement 1 (Prioritized):** There is a concern that professional development training is not thorough (too fast). Based on survey and PLC meeting minutes, 40% of teachers report there is a concern that professional development training was not thorough (too fast) and more training on engagement/behavior strategies is needed. **Critical Root Cause:** The root cause is lack of in-depth training for curriculum and lack of training for SEL curriculum/strategies, especially for 1st to 5th year teachers.

## **Priority Problem Statements**

**Problem Statement 1**: Overall reading proficiency is low with 40-50% of students achieving at or below the 40th percentile in grades K-5. There is a 14 percentage-point gap in achievement between 1st and 5th grades for students achieving at or above the 61st percentile. Additionally, there is an average achievement disparity of approximately 15 points between Caucasian students and their Hispanic and African-American peers.

Critical Root Cause 1: The root cause is inconsistency in effective Tier 1 instruction, particularly in embedding independent reading and introducing key concepts before reinforcing them through whole-group and independent text reading. To address student skill deficits, evidence-based Tier 2 and Tier 3 interventions must continue with consistent progress monitoring. At the same time, the school must prioritize strengthening Tier 1 instructional practices to ensure long-term improvement.

Problem Statement 1 Areas: Student Success

**Problem Statement 2**: As measured by classroom observation and walkthrough data, 60% of teachers were not implementing the use of written discourse in all content areas.

Critical Root Cause 2: There is a lack of targeted planning of consistent opportunities for students to use written discourse throughout all content areas.

Problem Statement 2 Areas: Adult Learning Culture

**Problem Statement 3**: There is a concern that professional development training is not thorough (too fast). Based on survey and PLC meeting minutes, 40% of teachers report there is a concern that professional development training was not thorough (too fast) and more training on engagement/behavior strategies is needed.

Critical Root Cause 3: The root cause is lack of in-depth training for curriculum and lack of training for SEL curriculum/strategies, especially for 1st to 5th year teachers.

**Problem Statement 3 Areas:** Connectedness

**Problem Statement 4**: As evidenced by Spring 2025 and Fall 2025 MAP data, the problem is ELs are performing significantly below the general education population at Ferron.

Critical Root Cause 4: The low performance of English Learners in language proficiency and content achievement stems from a need for stronger English language skills and content-specific vocabulary development, both of which fall within the school's sphere of influence.

Problem Statement 4 Areas: Student Success

## **Comprehensive Needs Assessment Data Documentation**

The following data were used to verify the comprehensive needs assessment analysis:

#### **Student Success**

- Curriculum Based Measures
- · Local benchmark, common assessments, diagnostic assessments, or interim assessments data
- MAP Growth Assessment
- Smarter Balanced (SBAC)
- Other
  - NWEA MAP
  - FastBridge
  - Exact Path
  - CCSD student Panorama survey results
  - Teacher observations; lesson plan review; 6150 textbook instructional materials review

#### **Adult Learning Culture**

- Professional Development Agendas
- Staff surveys and/or other feedback
- Student Climate Survey
- Walk-through data
- Other
  - Professional Development Agendas
  - School Climate Data
  - Observation Data
  - Outreach surveys; staff and community
  - Student Culture Needs Assessment Culture Monitoring Tool
  - Outreach surveys; staff and community
  - Kagan

#### Connectedness

- Behavior
- Community surveys and/or other feedback
- Perception/survey data
- Other
  - School Climate Data
  - Infinite Campus Behavior Data
  - FocusEd Behavior Data
  - Outreach surveys; staff and community
  - Student Culture Needs Assessment Culture Monitoring Tool
  - Outreach surveys; staff and community

## **Inquiry Areas**

**Inquiry Area 1:** Student Success

**SMART Goal 1:** Increase the percent of all students in grades K-5 proficient in reading from 32%(Spring 2025) to 37% (Spring 2026) and increase the number of proficient students in all other student groups by 5 percentage points as measured by 2025-2026 MAP spring achievement percentiles.

**Aligns with District Goal** 

**Formative Measures: MAP** 

Improvement Strategy 1 Details			Reviews			
<b>Improvement Strategy 1:</b> To strengthen Tier 1 instruction and in concept-spiraled curriculum supported by targeted coaching and in		igned, dialogic, an	d	Status	Check	EOY Reflection
A -4*				,	Б 1	т .

Action #	Actions for Implementation	Person(s) Responsible	Timeline	
1	The entire school will implement HMH Into Reading curriculum.	Administration, RBG3 Strategist, Teachers	August 2025 to May 2026	
2	There will be ongoing professional development about this program with teachers by the RBG2 reading strategist and district training.	RBG3 Strategist, Administration	August 2025 to May 2026	
3	During PLC's there will be a focus on identifying and collecting resources to ensure comprehensive instruction of foundational skills prior to spiraling.	Administrators, RBG3 Strategist, Teachers	August 2025 to May 2026	
4	Classroom teachers and specialists will be meeting with leveled groups for 95 Phonics intervention lessons.	Teachers, Specialists, Administration	September 2025 to May 2026	
5	Specialists will meet with students above the 60th percentile achievement level for enrichment activities.	Specialists and Administration	September 2025 to May 2026	
6	The RBG3 strategist will be pushing into Tier 1 instruction for coaching, modeling, and co-teaching.	RBG3 Strategist and Administration	August 2025 to May 2026	
7	Consistent progress monitoring will be completed to ensure students are working at the correct skill level in intervention/acceleration groups.	Teachers, RBG3 Strategist, Administration	August 2025 to May 2026	

		rtenection
Oct	Feb	June

Action #	Actions for Implementation	Person(s) Responsible	Timeline	In progress	No review
8	During Family Engagement Workshops, there will be a focus on supporting parents with foundational reading skills being used in school.	Family Engagement Strategist, Administration	September 2025 to May 2026		
osition	Responsible: Administration				
	es Needed: HMH Curriculum				
SBG3 S 5 Phon	trategist ics Curriculum				
	n Based Enrichment Activities for Reading				
chools	vide and Targeted Assistance Title I Elements:				
	2.6, 4.1, 4.2				
videnc	e Level				
	Moderate: Research Based Enrichment Activities Promising: HMH Into Reading and 95 Phonics				
	n Statements/Critical Root Cause: Student Success 1				
robich	i Statements, Critical Root Cause. Statem Success 1				

## **SMART Goal 1 Problem Statements:**

### **Student Success**

**Problem Statement 1**: Overall reading proficiency is low with 40-50% of students achieving at or below the 40th percentile in grades K-5. There is a 14 percentage-point gap in achievement between 1st and 5th grades for students achieving at or above the 61st percentile. Additionally, there is an average achievement disparity of approximately 15 points between Caucasian students and their Hispanic and African-American peers. **Critical Root Cause**: The root cause is inconsistency in effective Tier 1 instruction, particularly in embedding independent reading and introducing key concepts before reinforcing them through whole-group and independent text reading. To address student skill deficits, evidence-based Tier 2 and Tier 3 interventions must continue with consistent progress monitoring. At the same time, the school must prioritize strengthening Tier 1 instructional practices to ensure long-term improvement.

## **Inquiry Area 1:** Student Success

**SMART Goal 2:** Reduce the achievement gap in English Language Arts projected proficiency (Levels 3 and 4) between English Learner (EL) and non-EL students from 30 percentage points in Fall 2025 to 20 percentage points by Spring 2026, as measured by MAP Growth assessments.

#### **Aligns with District Goal**

**Formative Measures: MAP** 

Action	Actions for Implementation	Person(s) Responsible	Timeline	Oct	Feb	June	
#	retions for implementation	Terson(s) responsible	Timemic	In progress	No review	gress No review	
	Implement Focused Language Study (FLS) Tier II support for newcomers.	Family Engagement Strategist, RBG3 Strategist, Teachers, School Leadership Team	Ongoing during the 2025-2026 school year.				
2	Implement Summit K12 Tier II support for STELs	Family Engagement Strategist, RBG3 Strategist, Teachers, School Leadership Team	Ongoing during the 2025-2026 school year.				
3	Monitor implementation of English learner support in Tier II by participating in instructional rounds utilizing the Tier II monitoring tool for FLS.	Administration	Ongoing during the 2025-2026 school year.				
	Based on the instructional rounds, identify professional learning community, and coaching needs for the school.	Administration, Leadership Team	Ongoing during the 2025-2026 school year.				

### **SMART Goal 2 Problem Statements:**

### **Student Success**

**Problem Statement 2**: As evidenced by Spring 2025 and Fall 2025 MAP data, the problem is ELs are performing significantly below the general education population at Ferron. **Critical Root Cause**: The low performance of English Learners in language proficiency and content achievement stems from a need for stronger English language skills and content-specific vocabulary development, both of which fall within the school's sphere of influence.

## Inquiry Area 2: Adult Learning Culture

**SMART Goal 1:** By the end of the 2025-2026 school year, 75% of classroom observations will show evidence of written discourse throughout all content areas.

**Aligns with District Goal** 

Formative Measures: Observation, Look-For tool, Lesson Plans, Content Area Assessments

June

**Improvement Strategy 1 Details** 

### **SMART Goal 1 Problem Statements:**

Reviews

## **Adult Learning Culture**

Problem Statement 1: As measured by classroom observation and walkthrough data, 60% of teachers were not implementing the use of written discourse in all content areas. Critical Root Cause: There is a lack of targeted planning of consistent opportunities for students to use written discourse throughout all content areas.

## **Inquiry Area 3:** Connectedness

**SMART Goal 1:** Decrease the number of major behaviors, under the categories of bullying, racially motivated behavior, and fighting, by 10% from 78 in the 2024-2025 school year to 70 in the 2025-2026 school year as measured by the Quarterly Progress Monitoring from Infinite Campus.

**Aligns with District Goal** 

Formative Measures: Infinite Campus Behavior Data, Focus Ed Data

<b>ovement Strategy 1:</b> The school will implement a comprehensive, tiered SEL and engagement framework that promotes emotional ation, conflict resolution, and community building through structured curriculum, targeted interventions, and schoolwide					s Check	EO Reflec
rcement		<b>.</b>		Oct	Feb	Ju
Action #	Actions for Implementation	Person(s) Responsible	Timeline	In progress	No review	
1	Utilization of Second Step SEL Curriculum - K-5th a. Learning how to respond to each other and regulate emotions b. Conflict resolution skills	Teachers, Counselor, Administration	August 2025 to May 2026			
2	Counselor and support staff will deliver extra SEL lessons to students during the 2 1/2 hour extended PLC block.	Counselor, Administration	August 2025, November 2025, February 2026			
3	Conduct Kick-Off and Mid-Year assembly to review schoolwide expectations.	Administration	August 2025 and January 2026			
4	Weekly Monday Morning Messages and Friday Ceremony Celebrations.	Counselor, Administration	every Monday and Friday in SY 25-26			
5	Coordination between administration and counselor for small group conflict resolution.	Counselor, Administration	August 2025 to May 2026			
6	Teachers will communicate referrals to counselor upon need.	Teachers, Counselor, Administration	August 2025 to May 2026			
Resource Time in Cool-doo Celso's Cagan Cop 10 1 Choolw .4, 2.5,	Responsible: Administration  res Needed: Second Step SEL curriculum the master schedule for implementing SEL win kits for all classrooms Choices Cooperative Learning text for all teachers ist of Kagan structures  ride and Targeted Assistance Title I Elements: 2.6, 4.1, 4.2					
<b>Evidenc</b> Level 2:	e Level Moderate: Second Step and Kelso's Choices					
?roblem	Statements/Critical Root Cause: Connectedness 1					

**Improvement Strategy 1 Details** 

### **SMART Goal 1 Problem Statements:**

Reviews

### Connectedness

**Problem Statement 1**: There is a concern that professional development training is not thorough (too fast). Based on survey and PLC meeting minutes, 40% of teachers report there is a concern that professional development training was not thorough (too fast) and more training on engagement/behavior strategies is needed. **Critical Root Cause**: The root cause is lack of in-depth training for curriculum and lack of training for SEL curriculum/strategies, especially for 1st to 5th year teachers.

## Schoolwide and Targeted Assistance Title I Elements

## 1.1: Comprehensive Needs Assessment

To assess school needs, the leadership team-including administrators, strategists, the counselor, and the School Organization Team (SOT)-meets monthly to analyze academic behavioral, and social emotional data.

## 2.1: School Performance Plan (SPP) developed with appropriate stakeholders

The Continuous Improvement Team, comprising staff, parents, and community members, meets four times each year. The first meeting is to conduct a review of the previous year's plan and data in order to discuss the next year's plan. The other three meetings coincide with each Act of the plan. Additionally, stakeholder feedback is collected through a Google Survey and Panorama Survey results.

## 2.2: Regular monitoring and revision

During Act 2 (September-October and January -February): Navigating Our Course, CI teams will monitor progress toward achieving goals by engaging in the Now, Next, Need question protocol as data is analyzed and plan implementation is reflected upon. Real-time adjustments will be made, as needed, to ensure the plan results in the intended improvements. The outcomes of this analysis will be documented in the Status Checks section of this plan and posted on school websites to serve as a communication tool with the school community.

## 2.3: Available to parents and community in an understandable format and language

Per Nevada Revised Statutes (NRS).388G, school plans must be posted on both the District and school websites. Upon approval, the School Performance Plan (SPP: Roadmap) is posted following each Act in the Continuous Improvement Process. With 111 languages in our district, translation services are available upon request.

## 2.4: Opportunities for all children to meet State standards

An adopted curriculum aligned with state standards in English language arts, mathematics, science, and social studies, including differentiated scaffolds and supports, is used. Districtwide Multi-tiered Systems of Support (MTSS) are implemented in every Clark County School District school.

## 2.5: Increased learning time and well-rounded education

Title I funding is primarily allocated for class size reduction, extracurricular clubs, and tutoring. These initiatives extend learning time and offer students a more well-rounded educational experience.

## 2.6: Address needs of all students, particularly at-risk

Please refer to the Equity Resource Supports table within each Inquiry Area to see challenges and solutions developed to ensure the needs of all students are considered and addressed.

## 3.1: Annually evaluate the schoolwide plan

During Act 3 (May-June): Reviewing Our Journey, CI teams will reflect on the school year and determine which goals and improvement strategies will continue, be corrected, or be canceled in the following school year as part of the continuous improvement process.

## 4.1: Develop and distribute Parent Involvement and Family Engagement Policy

The school leadership, staff, parents, and community stakeholders collaborate annually to develop and revise the Parent Involvement and Family Engagement Policy (PIFEP), providing input throughout the process. The finalized plan is then posted on the school website for accessibility.

## 4.2: Offer flexible number of parent involvement meetings

Refer to the Community Outreach Activities table for parent involvement opportunities.

## **Plan Notes**

Funding Source	Amount	Purpose(s) for which funds are used	Applicable Goal(s)
General Funds Allocation	\$4,259,554.00	Administrative, licensed, and support staff salaries, general supplies, professional development, Math strategist/coach, Student Support Family Facilitator, Humanities technology teacher	1,2,3
At-Risk Weighted Allocation	\$187,966.00	3 class size reduction teachers	1,2,3
EL Weighted Allocation	\$527,668.00	3 class size reduction teachers, after school clubs and tutoring, 2 SPTAs, translation	1,2,3
General Carry Forward	\$-15,561.43	No funds available	1,2,3
At-Risk Weighted Carry Forward	\$1,529.44	tutoring and clubs	1,2,3
EL Weighted Carry Forward	\$24,236.83	tutoring and clubs	1,2,3
Title IA	\$258,656.00	3 class size reduction teachers, Title I Liaison hours, 3 family learning nights	1,2,3

# **Continuous Improvement Team**

Team Role	Name	Position
Member	Jeff Field	Teacher
Member	Glenda Duspiva	Teacher
Member	Marta Rivas	Office Manager
Member	Ana Jacobs	Parent
Member	Layne McColley	Parent
Member	Ednita Garcia	Parent
Member	Yesenia Alarcon	Parent
Member	Manda Savage	Teacher
Member	Julie Bellavia	Counselor
CI Team Lead	Vera Jordan	Assistant Principal
Required	Margaret Putnam	Principal

## **Community Outreach Activities**

Activity	Date	Lesson Learned
SOT Meeting	8/21/25	School Performance Plan Reviewed, School Budget discussed, Title I Parent Family Engagement Policy Reviewed and Approved
SOT Meeting	9/11/25	Title I Annual Parent Meeting, Approval of Strategic Budget, Elections for SOT are Closing and Voting Will Open