## Clark County School District

## William E. Ferron Elementary

## School Performance Plan: A Roadmap to Success

William E. Ferron Elementary has established its School Performance Plan for the school year. This plan was developed by the school's continuous improvement $(\mathrm{Cl})$ team and informed by a comprehensive needs assessment that included data analysis and meaningful engagement with the school community. It includes the school's goals and process developed during Act 1 . The Cl team will monitor implementation throughout the school year and evaluate and update the goals at the end of the year.

Principal: Margaret Putnam [Ferron ES]
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Phone: (702)799-7720
School Designations: $\square$ Title I $\square$ CSI $\square$ TSI $\square$ TSI/ATSI

Our SPP was last updated on 6/8/2023.

## School Demographics and Performance Information

In compliance with federal and state law, Nevada's K-12 Accountability Portal provides detailed information about each school's student and staff demographics and school performance rating, a star rating system based on the Nevada School Performance Framework (NSPF). You can find our School Rating report at http://nevadareportcard.nv.gov/DI/nv/clark/william_e. ferron_elementary_school/2022/nspf/.

## School Continuous Improvement (CI) Team

The Continuous Improvement Team is made up of a diverse group of school administrators, teachers, staff, caretakers, and students. This team meets regularly to develop, monitor, and continually respond to the school's teaching and learning needs.

| Name |  |
| :--- | :--- |
| Margaret Putnam [Ferron ES] | Principal(s) (required) |
| Vera Jordan | Other School Leader(s)/Administrator(s) (required) |
| Sergio Gil-Billoups [Ferron ES], Julie Bellavia [Ferron ES] | Teacher(s) (required) |
| Gloria Figueroa | Paraprofessional(s) (required) |
| Hazel Serrano, Jennifer Miller, Maricelis Perdomo | Parent(s) (required) |

## School Community Outreach

This section highlights our school's deliberate and strategic efforts to engage the broader school community in our continuous improvement efforts by keeping them informed on our progress and learning and eliciting their feedback and perspective.

| Outreach Activity | Date | Lessons Learned from the School Community |
| :--- | :--- | :--- |
| SOT Meeting | $10 / 10 / 2022$ | More advertising is necessary |
| SOT Meeting | $1 / 30 / 2023$ | The school data was shared and discussion held regarding change of school goals. New <br> SOT meeting set for 2/7/2023. |
| SOT Meeting | $2 / 7 / 2023$ | Event Tracker Status Check 1 was completed as a team. |
| SOT Meeting | $5 / 16 / 2023$ | Event Tracker Act 3 was completed as a team |
| SOT Meeting | $6 / 8 / 2023$ | SPP Reviewed and updated. |

## School Goals

The school goals were developed over a series of five events and included opportunities for teachers, parents, and students to share their experience and ideas for improvement. The tables on the following pages capture key aspects of the process the CI team engaged in during the creation of this plan.

## Inquiry Area 1 - Student Success

Part A

| Student Success |  |  |  |
| :---: | :--- | :---: | :--- |
|  | Student Performance | Social and Emotional Learning | Access to Rigorous Texts and Tasks |
| Data <br> Reviewed | MAP Growth data; SBAC data | CCSD student survey results | Teacher observations; lesson plan <br> review; 6150 textbook instructional <br> materials review |
|  | Areas of Strength: <br> Math proficiency score went up by 14\%, but has not met the threshold. |  |  |
|  | Areas for Growth: Staff will continue with common curriculum, tracking data, and targeted interventions. Staff will continue <br> to raise achievement scores. |  |  |
|  |  |  |  |
| Statement | Overall math proficiency is low, with a significant gap (15-31 points) between the Caucasian and all other student groups. |  |  |
| Critical Root |  |  |  |
| Causes | The root cause is inconsistent effective Tier 1 instruction that utilizes the eight standards for mathematical practices, as well as <br> learning tasks that lack instructional rigor and alignment. Furthermore, the school has operated without a vertically aligned <br> curriculum for several years. Therefore, many students in the upper grades have skill deficits that hinder their performance on <br> grade level standards. An evidence-based Tier 2 and Tier 3 intervention needs to be adopted to address student skill deficits <br> while the school also focuses on effective Tier 1 instructional practices. |  |  |

## Part B

| Student Success |  |
| :---: | :---: |
| School Goal: Increase the percent of all students proficient in mathematics from $27.8 \%$ in 2022 to $37.8 \%$ in 2024 and increase the number of proficient students in all other student groups by $10 \%$ as measured by SBAC assessment. | Aligned to Nevada's STIP Goal: Goal 3: All students experience continued academic growth |
| Improvement Strategy: <br> 1) Common Curriculum - Teachers/PLCs/dialogue <br> 2) Interpreting Answers/Problem Solving/RAMP <br> 3) Conceptual Building <br> 4) Academic Discourse <br> 5) Intervention Time and Focus in Math <br> 6) Parent Involvement of Strategies - How to Talk through problem solving with their kids <br> Evidence Level (1-Strong; 2-Moderate; 3-Promising; 4-Demonstrates a Rationale): enVision Math 2020 - level 3; Kagan - level 2 |  |
| Intended Outcomes: <br> If teachers utilize a consistent curricular resource that aligns to the NVACS as well as providing effective Tier 1 instruction as well as providing targeted Tier 2 and 3 support, then students will gain the necessary skills and strategies to successfully master math standards. As a result, student proficiency will increase by $10 \%$ for all students on the Spring 2024 Math SBAC and there will also be an increase of $10 \%$ within each student group. |  |
| Action Steps: <br> - The entire school will be implementing Envisions 2020 math curriculum. <br> - There will be ongoing professional development about this program with teachers by the math strategist and district training. <br> - During PLC's there will be a focus on backwards planning from the assessment to guide instructional focus on specific standards. <br> - Teachers will implement during weekly PLC's their plans to remediate students not currently mastering standards and enrich understanding for those that have shown mastery. <br> - Through Kagan professional development, there will be increased engagement around academic discourse in math classrooms. |  |

- The math strategist will be pulling students (approximately 80 students) in the 25 th to 40 th percentiles from grades 2 nd- 5 th where there are the most students below the normed average to focus on bridging gaps in proficiency levels.
- During parent nights and other parent events, there will be a focus on supporting parents with mathematical problem solving strategies being used in school.


## Resources Needed:

- Envision math curriculum
- Math Strategist
- Kagan Professional Development


## Challenges to Tackle:

- Training time with no subs; Administration will creatively use master schedule time to increase the PLC time once per month to $21 / 2$ hours


## Equity Supports. What, specifically, will we do to support the following student groups around this goal?

How many kids in these student groups are in the math and reading interventions? Approximately 60 students will be in Tier 2 math groups with the math intervention coach and instructional assistant

All Students: Reassessing Students on standards; remediation/reteaching,
English Learners: After School Tutoring; Imagine Learning
Foster/Homeless: Purchase math manipulatives for use at home
Free and Reduced Lunch: (this is all students)
Migrant: N/A
Racial/Ethnic Minorities: During PLCs, teachers will identify gaps and group students for additional intervention
Students with IEPs: During PLCs, teachers will discuss math IEP goals and group students for additional intervention

## Inquiry Area 2 - Adult Learning Culture

## Part A

| Adult Learning Culture |  |  |  |
| :---: | :---: | :---: | :---: |
| Data <br> Reviewed | Instructional Practice | Instructional Leadership <br> School Climate Data | Systems and Structures that Support <br> Continuous Improvement |
|  | Areas of Strength: Grade level team meet at least weekly during common prep times for PLCs and professional development. |  |  |
|  | Areas for Growth: Teachers need tools to help support planning lessons to include student discourse in all content areas. |  |  |
|  | Outreach surveys; staff and community <br> Student Culture Needs Assessment <br> Culture Monitoring Tool | Outreach surveys; staff and community |  |
| Critical Root <br> Causes | There is a lack of targeted planning of regular opportunities for students to engage in meaningful discourse. |  |  |

## Part B

| Adult Learning Culture |  |
| :---: | :---: |
| School Goal: By the end of the 2023-2024 school year, 75\% of classroom observations will show evidence of student to student discourse as measured by classroom walkthrough data. | STIP Connection: Goal 2 - All students have access to effective educators |
| Improvement Strategy: Provide professional development on Engagement Strategies <br> Evidence Level (1-Strong; 2-Moderate; 3-Promising; 4-Demonstrates a Rationale): Kagan - level 2; Build a committed staff and provide professional development (1) |  |
| Intended Outcomes: <br> - Teachers will utilize effective Kagan strategies to increase student | student discourse. |

## Action Steps:

- During PLCs, review expectations for student to student discourse and provide teachers with tools such as sentence stems
- ULD Professional Development focused on language development (ongoing review)
- Use inquiry-based learning through the science curriculum to encourage student discourse


## Resources Needed:

- Student Culture Needs Assessment Culture Monitoring Tool
- Classroom walkthrough data
- Master schedule to support times for PLCs and professional development
- Sentence stems from EL Division


## Challenges to Tackle:

- Time provided for planning and professional development; Administration will creatively use master schedule time to increase the PLC time once per month to $21 / 2$ hours; Teachers will use part of this monthly time to conduct classroom walkthroughs


## Equity Supports. What, specifically, will we do to support the following student groups around this goal?

English Learners: Provide teachers with sentence stems and tools for English language development
Foster/Homeless: Counselor and Safe School Professional will provide additional wraparound supports, along with check-in/check-out time
Free and Reduced Lunch: Title I funds provide intervention and after-school clubs
Racial/Ethnic Minorities: As part of the ULD, teachers will use culturally responsive conversation starters
Students with IEPs: Teacher awareness of language difficulties

Inquiry Area 3 - Connectedness
Part A

| Connectedness |  |  |  |
| :---: | :--- | :--- | :--- |
| Data <br> Reviewed | Student | Staff | Family \& Community Engagement |
|  | Areas of Strength: Restorative Justice Circles and daily point sheets have been successful. Cohesive SEL curriculum has given <br> students a common language for solving problems and seeking help. |  |  |
|  | Outreach surveys; staff and community <br> Student Culture Needs Assessment <br> Culture Monitoring Tool | Outreach surveys; staff and community |  |
|  | Areas for Growth: Parent request for Restorative Justice Circle steps to be placed on the website for access to use at home as <br> well. Suggestion made for cool down kits to be used in the classroom. |  |  |
| Problem <br> Statement | There is a concern that professional development training is not thorough (too fast) and more training on <br> engagement/behavior strategies is needed. |  |  |
| Critical Root |  |  |  |
| Causes |  |  |  |$\quad$| The root cause is lack of in-depth training for curriculum and lack of training for SEL curriculum/strategies. |
| :--- |

Part B

| Connectedness |  |
| :--- | :--- |
| School Goal:Decrease the number of major behaviors from 45 in | STIP Connection: Goal 6: All students and adults learn and work |
| 2022-2023 to 35 by quarter 4 of 2023-2024 as measured by the Quarterly |  |
| Progress Monitoring Report in FocusED |  |
| together in safe environments where identities and relationships |  |
| are valued and celebrated. |  |

- Engagement Strategies - Kagan Professional Development

Evidence Level (1-Strong; 2-Moderate; 3-Promising; 4-Demonstrates a Rationale): Capturing Kids Hearts - level 2

## Intended Outcomes:

- Teachers will utilize effective SEL practices as well as restorative practices, will increase student engagement and decrease maladaptive student behaviors by at least $10 \%$ as measured by school-wide discipline data.


## Action Steps:

- Begin implementing the Second Step SEL curriculum in the middle of October on a daily basis (4-days a week).
- Provide training from the counselor on implementing the curriculum.
- CPI training was conducted in January, 2023, for all staff to assist with de-escalation strategies.
- Training on discourse and collaborative work through Kagan PD.


## Resources Needed:

- Second Step SEL curriculum
- Time in the master schedule for training
- Cool down kits for all classrooms
- RethinkED


## Challenges to Tackle:

- Training time with no subs; Administration will creatively use master schedule time to increase the PLC time once per month to $21 / 2$ hours, the counselor and specialists will meet with grade levels at this time to review SEL lessons


## Equity Supports. What, specifically, will we do to support the following student groups around this goal?

English Learners: Provide students with bilingual vocabulary lists around SEL

Foster/Homeless: Counselor and Safe School Professional will provide additional wraparound supports, along with check-in/check-out time

Free and Reduced Lunch: analyze behavior data to determine disproportionate behavior events/resolutions

Racial/Ethnic Minorities: MTSS team will analyze behavior data to determine disproportionate behavior events/resolutions and share with staff Students with IEPs: teacher awareness of behavior plans,

COORDINATION OF FUNDS TO SUPPORT THE PLAN WITH OTHER PROGRAMS

| Funding Source | Amount Received for Current <br> School Year | Purpose(s) for which funds are used | Applicable Goal(s) |
| :--- | :--- | :--- | :--- |
| General Funds | $\$ 3,884,999.00$ | Administrative, licensed, and support staff <br> salaries, general supplies, professional <br> development | $1,2,3$ |
| At-Risk Weighted Funds | $\$ 161,370.00$ | Math manipulatives, Imagine Math, <br> Accelerated Reader, Lexia, tutoring, summer <br> academy, professional development, <br> technology | $1,2,3$ |
| EL Weighted Funds | $\$ 277,259.00$ | Math strategist/coach, prep periods, <br> translation, math manipulatives | $1,2,3$ |
| Title I | $\$ 296,400.00$ | 2 class size reduction teachers, 2 Intervention <br> Assistants, Title I Liaison hours, After school <br> clubs, After school tutoring, AlMsweb <br> program for intervention support, 3 family <br> learning nights | $1,2,3$ |
| Title III - EL Funds | $\$ 8,976.00$ | Purchase of licenses of Imagine Language and <br> Learning Program for second language <br> students | 1 |

